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DLN: 93493132015787

OMB No 1545-0047 **Return of Organization Exempt From Income Tax**

Form 990

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.irs.gov/form990

nterna	ıl Rever	nue Servic	ce					
Fo	or the :	2015 ca	lendar year, or tax year beg	inning 07-01-2015 , and ending 06-30	-2016			
Che	ck ıf ap	plicable	C Name of organization Sweet Briar Institute			D Empl	oyer id	dentification number
Ad	dress ch	hange				54-0	5341	.05
☐ Na	me cha	ange	% TIMOTHY E KLOCKO Doing business as			<u> </u>		
In	tıal retu	ırn	Domg Dusiness as					
Fir		tod	Number and street (or P O bo	x if mail is not delivered to street address) Roor	m/suite	E Teleph	ione ni	umber
_	termina ended r		PO Box 1051	,	.,	(434) 381	6324
_		pending	City or town, state or province	, country, and ZIP or foreign postal code				
ו אף	Jiicacion	pending	Sweet Bnar, VA 245951051			G Gross	receip	ts \$ 30,643,395
			F Name and address of pr	uncipal officer	11/2)			
			Phillip C Stone	merpar omeer	П(а)	Is this a group	-	
			PO Box 1051			subordinates?		☐ Yes 🗸
			Sweet Briar, VA 2459510	051	— н(ь)	Are all subord	linate	Yes No
lax	(-exem	pt status	√ 501(c)(3)) ◀ (insert no)		included?		
W	ebsite:	:► wwv	w sbc edu		117.3			st (see instructions)
						Group exemp		
(Forn	n of org	anızatıon	Corporation Trust A	ssociation Other >	L Ye	ar of formation 1	901	M State of legal domicile VA
-		C						
L C	rt I		mary	acion or most significant activities				
		,	IDE A LIBERAL ARTS EDU	ssion or most significant activities CATION TO STUDENTS				
υ								
₹	_							
Ě								
GOVERNANCE	2 C	heck th	is box ▶ ☐ if the organizati	on discontinued its operations or dispos	ed of more	than 25% of it	s net	assets
			6					1 20
წ ^				verning body (Part VI, line 1a)			3	30
*CIIMIE				ers of the governing body (Part VI, line	Ť		4	28
=	5 T	otal nur	nber of individuals employed	d in calendar year 2015 (Part V , line 2a)		5	728
¥	6 T	otal nur	nber of volunteers (estimate	e if necessary)			6	1,000
	7 a ⊤	otal unr	elated business revenue fro	om Part VIII, column (C), line 12			7a	482,03 4
	b Ne	et unrela	ite <mark>d bu</mark> siness taxable i n com	ne from Form 990-T, line 34			7b	-43,220
						Prior Year		Current Year
	8	Contributions and grants (Part VIII, line 1h)		14,694,413		14,359,699		
Ę	9	Progra	am service revenue (Part VI	II, line 2g)		29,298	,711	13,926,448
Ravenue	10	Invest	tment income (Part VIII, co	olumn (A), lines 3, 4, and 7d)		10,302	,183	673,028
ď	11	Other	revenue (Part VIII, column	(A), lines 5, 6d, 8c, 9c, 10c, and 11e)		899	,100	907,749
	12	Totalı	revenue—add lines 8 throug	h 11 (must equal Part VIII, column (A)	, line	55,194	407	29,866,924
		12)				33,134	, 407	23,000,324
	13	Grants	and similar amounts paid ((Part IX, column (A), lines 1-3)		12,052	,374	6,323,471
	14	Benefi	ts paid to or for members (P	Part IX, column (A), line 4)			0	0
	15		•	ployee benefits (Part IX, column (A), lin	es	22,6 87	.146	14,055,632
Expenses		5-10)						
£	16a			rt IX, column (A), line 11e)			0	0
3	b	Total fu	ndraising expenses (Part IX, colur	nn (D), line 25) ▶ <u>1,952,227</u>	_			
_	17	Other	expenses (Part IX, column	(A), lines 11a-11d, 11f-24e)		21,693	,601	13,492,504
	18	Total	expenses Add lines 13-17	(must equal Part IX, column (A), line 2	5)	56,433	,121	33,871,607
	19	Reven	ue less expenses Subtract	line 18 from line 12		-1,238	,714	-4,004,683
8 9					Вели	ning of Current	Year	End of Year
Net Assets of Fund Balances								
9 E	20	Total	assets (Part X, line 16) .		•	155,247	_	143,637,749
₹ 2	21	Total I	liabilities (Part X, line 26)		· ·	31,855	,239	27,185,350
کتے	22	Netas	sets or fund balances Subt	ract line 21 from line 20		123,392	,520	116,452,399
	t II		ature Block					
				e examined this return, including accom i complete Declaration of preparer (othe				
•		_	nowledge	demprete Beeraración et proparer (etm.	or chan only	, 15 54564 61		morniación or minen
	ı							
		****				2017-05-11		
Sign		y Signa	ature of o fficer			Date		
lere	•		THY E KLOCKO VP FOR FINANCE					
		7	or print name and title		15:		T ===	
			rint/Type preparer's name landra L Feinsmith	Preparer's signature Sandra L Feinsmith	Date 2015-05-1	1 Check I if	PTIN PO10	N 064157
Paic		-				self-employed		
Pre	pare	r ⊢	irm's name BDO USA LLP irm's address 1100 Peachtree S	Street Stute 700		Firm's EIN ►	4) 600	2 6941
Jse	Only	y ˈ				Phone no (40	+) p88	-0041
			ATLANTA, GA 30:	3094516		1		

. ✓Yes No

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 💆	1	Yes	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? 뉯	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 3	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes." complete Schedule D. Part X	11f	Yes	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 💆	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules (continued)

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

	· · · · · · · · · · · · · · · · · · ·			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . .

29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🔧 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

24a 24b

24c

24d

25a

25h

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28c

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Form 990 (2015)

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Form	990 (2015)			Page 5
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	• •	Yes	· No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 144		103	110
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	by this return	2b	Yes	
	Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	-		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
44	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country FR			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
h	required?	7g		
8	Form 1098-C?	7h		
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
•	additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
c	Enter the amount of reserves on hand	[
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

	990 (20	,				Page 6
Par	F	iovernance, Management, and Disclosure for each "Yes" response to lines 2 through 7b below, and for a "No" r lescribe the circumstances, processes, or changes in Schedule O. Se		or 10	b belo	w,
		heck if Schedule O contains a response or note to any line in this Part VI .		_		
Se		. Governing Body and Management				🔻
		<u> </u>			Yes	No
1a	Enter th	e number of voting members of the governing body at the end of the tax	.a 30			
	body, or	are material differences in voting rights among members of the governing if the governing body delegated broad authority to an executive committee ir committee, explain in Schedule O				
b	Enter th	e number of voting members included in line 1a, above, who are dent	. b 28			
2		officer, director, trustee, or key employee have a family relationship or a busin icer, director, trustee, or key employee?		2		No
3		organization delegate control over management duties customarily performed t sion of officers, directors or trustees, or key employees to a management comp		3		No
4		organization make any significant changes to its governing documents since the	•	4		Νo
5	Did the	organization become aware during the year of a significant diversion of the orga	inization's assets?	5		No
6	Did the	organization have members or stockholders?		6		No
7a		organization have members, stockholders, or other persons who had the power embers of the governing body?		7a		No
b	Are any	governance decisions of the organization reserved to (or subject to approval b ns other than the governing body?	y) members, stockholders,	7b		No
8		organization contemporaneously document the meetings held or written actions the following				
а	The gov	erning body?		8a	Yes	
b	Each co	mmittee with authority to act on behalf of the governing body?		8b	Yes	
9		any officer, director, trustee, or key employee listed in Part VII, Section A, whition's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No
Se	ction B	. Policies (This Section B requests information about policies not re	quired by the Internal R	event	ie Cod	e.)
					Yes	No
10a	Did the	organization have local chapters , branches , or affiliates?		10a		Νo
b		did the organization have written policies and procedures governing the activity, and branches to ensure their operations are consistent with the organization.		10b		
11a	Has the the form	organization provided a complete copy of this Form 990 to all members of its (governing body before filing	11a	Yes	
b	Describ	e in Schedule O the process, if any, used by the organization to review this For	m 990			
12a	Did the	organization have a written conflict of interest policy? If "No," go to line 13 .		12a	Yes	
b		icers, directors, or trustees, and key employees required to disclose annually i onflicts?	5	12b	Yes	
С		organization regularly and consistently monitor and enforce compliance with th ule O how this was done		12 c	Yes	
13	Did the	organization have a written whistleblower policy?		13	Yes	
14	Did the	organization have a written document retention and destruction policy?		14	Yes	
15		process for determining compensation of the following persons include a review dent persons, comparability data, and contemporaneous substantiation of the c				
а	The orga	anization's CEO, Executive Director, or top management official		15a	Yes	
b	Other of	ficers or key employees of the organization		15b	Yes	
	If"Yes"	to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a		organization invest in, contribute assets to, or participate in a joint venture or sentity during the year?	similar arrangement with a	16a		No
b	If "Yes,' participa	did the organization follow a written policy or procedure requiring the organiza ation in joint venture arrangements under applicable federal tax law, and take s tion's exempt status with respect to such arrangements?	teps to safeguard the	16h		

Section C. Disclosure

List the States with which a copy of this Form 990 is required to be filed▶

18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)
	(3)s only) available for public inspection Indicate how you made these available Check all that apply

Own website Another's website Vpon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records

►TIMOTHY E KLOCKO PO BOX 1051 SWEET BRIAR, VA 245951051 (434) 381-6300

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	than o	one I both	box, an o r/tru:	heck soft temptones the definition of the emptones the em	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										
									-	_
				_						

Form 990 (2015) Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and Title A verage Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Highest compensat employee Office Individual trustee organizations Institutional Trustee related 自要な organizations below employee dotted line) See Additional Data Table

1,161,736

Consultant

Ω

Yes

3

5

No

Nο

Nο

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization \triangleright 6

Total from continuation sheets to Part VII, Section A . . .

Total (add lines 1b and 1c)

- Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual . . .
- For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the
- organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such 4 Yes Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person .
- **Section B. Independent Contractors**

1b

c

RADNOR, PA 19087 SRP Consulting,

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

compensation from the organization Report compensation for the cale	endar year ending with or within the organizatio	ns tax year
(A) Name and business address	(B) Description of services	(C) Compensation
Hogan Lovells US LLLP, 555 13th St NW WASHINGTON, DC 20004	INT'L LAW FIRM	1,626,279
ARAMARK EDUCATIONAL SERVICES LLC, 1101 MARKET STREET PHILADELPHIA, PA 19107	CONTRACTED FOOD SVCS	1,302,508
Parkhurst Dining, PO Box 644091 PITTSBURGH, PA 15264	CONTRACTED FOOD SVCS	297,376
CRA Inc, 4 Radnor Corporate Center	Consultant	272,353

300 SE 5th Avenue Unit 5010 BOCA RATON, FL 33432 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 21

200,587

Form 99								Page 9
Part V	ш	Statement o						_
		Check If Schedi	ule O contains a respor	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
,, v	1a	Federated cam	paigns 1a					
	b	Membership du	es 1b					
Gra	С	Fundraising eve	ents 1c					
is.		_						
Contributions, Gifts, Grants and Other Similar Amounts	d	-	zations 1d	205.036				
	е	Government grant		205,026				
er S	f	All other contributions	ons, gifts, grants, and 1f ot included above	14,154,673				
혈	g		ons included in lines	1,779,489				
id di		1a-1f \$	- 4 - 46		14 350 600			
<u>تا تا</u>	n	Total. Add lines	5 1a-1r	· · · ·	14,359,699			
j				Business Code				
₹.	2a	TUITION AND FEES		611710	9,823,123	9,823,123		
æ	Ь	STUDENT SERVICE	:S	611710	3,343,734	3,343,734		
Program Service Revenue	С	ADMIN REVENUE		611710	361,757	361,757		
₹	d	SALES & SERVICES		611710	395,159	395,159		
an	e	LATE FEES & FINES		611710	2,675	2,675		
ogr	f	All other progra	am service revenue					
<u>&</u>	g	Total. Add lines	s 2a-2f	•	13,926,448			
	3		ome (including dividend ar amounts)		430,526			43 0, 526
	4		stment of tax-exempt bond		0			
	5	Royalties		▶	0			
			(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental						
	_	expenses Rental income	0	0				
		or (loss)			0			
	d	Net rental inco	(i) Securities	▶ (II) Other	· ·			
	7a	Gross amount from sales of assets other than inventory	932,913	86,060				
	b	Less cost or						
		other basis and sales expenses	776,471					
	С	Gain or (loss)	156,442	86,060				
	d	Net gain or (los	ss)	≯	242,502			242,502
Other Revenue	8a	Gross income f events (not inc \$	luding s reported on line 1c) ne 18					
E E	h	Local direct ov	penses b					
ō			(loss) from fundraising	events >	0			
		Gross income f	rom gaming activities ne 19	,				
	ь	Less direct ex	ŀ					
			(loss) from gaming activ	vities	0			
	100	C		•				
	10a	Gross sales of returns and allo						
	b	_	oods sold b					
	С		(loss) from sales of inve		0			
	11~	Miscellaneous		Business Code 611710	163,112	163,112		
	11a	ALUMNAE ASS		721110	433,485	103,112	433,485	
	b	FLORENCE EL		517000	48,549		48,549	
	C	All other reven		317000	262,603	262 ,6 03		
	d e	All other reven Total. Add lines	ı	▶	202,003	202,003		
					907,749			
	12	Total revenue.	See Instructions		29,866,924	14,352,163	482,034	673,028

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

	Check if Schedule O contains a response or note to any line in t	his Part IX			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals See Part IV, line 22	6,053,639	6,053,639		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	269,832	269,832		_
4	Benefits paid to or for members	0	,		
5	Compensation of current officers, directors, trustees, and key employees	654,307	96,797	463,962	93,548
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	10,962,634	8,829,339	1,216,066	917,229
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	1,387,663	1,066,242	200,682	120,739
10	Payroll taxes	1,051,028	805,683	153,183	92,162
11	Fees for services (non-employees)				
a	Management	0			
b	Legal	179,141		173,141	6,000
с	Accounting	92,162	6,448	85,714	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0		72 204	
f g	Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	72,391 3,041,625	2,707,011	72,391 117,066	217,548
12	Advertising and promotion	42,565	18,839	4,022	19,704
13	Office expenses	1,103,067	711,687	189,617	201,763
14	Information technology	324,556	322,990	·	1,566
15	Royalties	0			· ·
16	Occupancy	48,921	47,355		1,566
17	Travel	34,324	2,676	1,784	29,864
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	171,292		149,936	21,356
20	Interest	992,588		992,588	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,266,316	2,170,672	95,644	
23	Insurance	463,799	183,455	280,344	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ADMINISTRATIVE EXPENSES	1,043,659	964,698	78,961	
b	PURCHASES	709,2 98	317,041	169,519	222,738
С	REPAIRS AND MAINTENANCE	587,584	461,486	124,682	1,416
d	MISCELLANEOUS	12,749	11,576	1,173	
е	All other expenses	2,306,467	2,274,385	27,054	5 ,02 8
25	Total functional expenses. Add lines 1 through 24e	33,871,607	27,321,851	4,597,529	1,952,227
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Form 990 (2015) Page 11 Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (B) (A) End of year Beginning of year Cash-non-interest-bearing 1 1 2 8,448,290 2 19,517,632 Savings and temporary cash investments 3 7,291,238 3 2.978,523 Pledges and grants receivable, net 4 680,207 4 341.351 Accounts receivable, net . 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 0 5 0 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part Assets II of Schedule L n 6 2,080,675 1,844,803 7 Notes and loans receivable, net 7 Inventories for sale or use . 13,293 77,320 8 8 405,138 30,579 9 9 Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis 10a 10a 97,304,101 Complete Part VI of Schedule D 42,331,739 10b 56 595 658 54,972,362 b Less accumulated depreciation 10c 11 Investments—publicly traded securities 50, 192, 164 11 48, 135, 271 6,395,927 6,388,235 12 Investments—other securities See Part IV, line 11 12 0 13 Investments—program-related See Part IV, line 11 n 13 14 0 14 0 Intangible assets .

23, 145, 169

155,247,759

1,389,237

24,903,000

5,552,274

31,855,239

46,702,160

29,653,007

47.037.353

123,392,520

155,247,759

10.728

0 18

0 21

0 **22**

15

16

17

19

20

0 **23**

25

26

27

28

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30

31

32

33

34

9,351,673

143,637,749

1,125,711

256,126

23,909,765

n

n

0

0

1,893,748

27, 185, 350

38,403,788

29,728,617

48.319.994

116,452,399

143,637,749

Form 990 (2015)

Liabilities Ass

15

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Fund Balances

Assets or

Net

Other assets See Part IV, line 11 .

Grants payable

Deferred revenue

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Accounts payable and accrued expenses

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ □ and complete

Organizations that do not follow SFAS 117 (ASC 958), check here >

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

ets							
esponse or note to any line in this Part XI		-					

990 ((2015)	
: XI	Reconcilliation of Net Assets	

Total revenue (must equal Part VIII, column (A), line 12)

Other changes in net assets or fund balances (explain in Schedule O) .

Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . .

Net unrealized gains (losses) on investments

Part XIII Financial Statements and Reporting

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

1 Accounting method used to prepare the Form 990

Donated services and use of facilities .

Investment expenses

column (B))

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Prior period adjustments

'	,2010)					
Ī	Reconcilliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part ${\sf XI}$		-	-		

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Check if Schedule O contains a response or note to any line in this Part XII

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Cash Accrual Other

Both consolidated and separate basis

Both consolidated and separate basis

. . . 🔽

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29,866,924 33,871,607

Page 12

2 3 4

5

6

7

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9

10

-4,004,683 123,392,520

2a

2b

2c

3a

3b

247,867 -3,183,305 116,452,399 Yes

No

		No
	Yes	
	.,	
	Yes	
	Yes	
	Yes	
F		(2015)

Additional Data

career planning, Chaplain, Dean, Health

Software ID: Software Version:

EIN: 54-0534105

Name: Sweet Briar Institute

398,987

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$	5,865,767	including grants of \$) (Revenue \$	3
Student Services	- admissions, financial aid,				
(Code) (Expenses \$		including grants of \$) (Revenue \$	

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ Including grants of \$) (Revenue \$)

center and Registrar

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				1	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/i	not one n is and trust	tee)	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Mr Andrew Benjamin	4 0	×		 			 0	0	0
DIRECTOR	10								
Ms Jacquelyne E Bullett	4 0								
DIRECTOR	1 0	х					0	0	o
Mrs Leah A Busque	4 0								
DIRECTOR	1 0	х					0	0	o
Ms Alice Dixon	4 0								
DIRECTOR	1 0	х					0	0	o
Mr William Drake Jr	4 0								
DIRECTOR	1 0	Х					0	0	0
Dr Marianne C Fahs	4 0								
DIRECTOR	1 0	х					0	0	0
Mrs Kelley M Fitzpatrick	4 0								
DIRECTOR	10	х					0	0	0
Carol McMurtry Fowler	4 0								
DIRECTOR	10	х					0	0	0
Ms Martha S Fruehauf	4 0			\vdash					
DIRECTOR	1 0	х					0	0	0
Dr Everett Howerton	4 0								

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	tors	s			-, -			
(A) Name and Title	(B) A verage hours per week (list any hours for related	verage Position (do not check urs per more than one box, chek (list unless person is both an y hours officer and a							Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Mr O Kenton McCartney III DIRECTOR	1 0	×						0	0	0
Mrs Suny Monk DIRECTOR	1 0	×						0	0	0
Mr Bernard A Niemeier DIRECTOR	1 0	×						0	0	0
Mr James Query DIRECTOR	1 0	×						0	0	0
Mr Frank W Roach DIRECTOR	4 0 1 0	×						0	0	0
Mrs Mason Bennett Rummel DIRECTOR	1 0	x						0	0	0
Mrs Heinz K Simon DIRECTOR	1 0	×						0	0	0
Mr Phillip Stone PRESIDENT	40 0	×		х				125,047	0	0
Mr James Jones	40 0			V				334 004	0	0

10

PRESIDENT

DIRECTOR

Ms Marcia J Thom-Kaley

334,994

0

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	COL	5					i	ı
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below	unle:	ore t ss pe offi direct	han erso cer tor/i	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	dotted line)	Individual trustee or director	Institutional Trustee	Officer	ey employee	Highest compensated employee	Former			organizations
Mrs Teresa Tomlinson Chair, Board of Directors	1 0	×		x				0	0	ı
Ms Georgene M Vairo DIRECTOR	1 0	x						0	0	(
Miss CeCelia Valentine director	1 0	x						0	0	ı
Miss Elinor Warner Director	1 0	x						0	0	ı
Dr Marshalyn Yeargın-Allsopp Dırector	10	x						0	0	
Thomas Connors DIRECTOR	10	x						0	0	ı
James Fabiani DIRECTOR	1 0	x						0	0	1
Garry Friend DIRECTOR	1 0	×						0	0	ı
Charles Krulak DIRECTOR	4 0	x						0	0	1

4 0

10

0

Deborah Thurman

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E)

(F)

Name and Title	A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	one n is and			Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Mr Timothy Klocko Vice President, Finance	40 0			х				0	0	0
Mr Scott Shank Vice President, Finance	40 0			×				295,280	0	0
Dr Amy Jessen-Marshall Dean, Vice President Academics	40 0					×		162,554	0	0
Ms Louise Zingaro Acting Dean of Enrollment	40 0					×		133,562	0	0
DR Jill Granger	40 0					x		110.299	0	0

professor

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

Employer identification number

54-0534105

SCHEDULE A (Form 990 or 990EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

OMB No 1545-0047 Open to Public Inspection

Treasury Internal Revenue Service Name of the organization Sweet Briar Institute

Department of the

Part I

⊽

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www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

		from gross investmen	t income and		xable income (l	ess section 5	, and (2) no more than 3 11 tax) from businesse						
10		An organization organ					on 509(a)(4).						
11	<u> </u>	one or more publicly s	u pp orted orga	nizations described in	sively for the benefit of, to perform the functions of, or to carry out the purposes of described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check es the type of supporting organization and complete lines 11e, 11f, and 11g								
а	Γ	supported organization organization You mus	g organization operated, supervised, or controlled by its supported organization(s), typically by giving the tion(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting touch the supporting t										
b		management of the su must complete Part IV	pporting organ /, Sections A a	nization vested in the sand C.	same persons t	hat control or	orted organization(s), be manage the supported	organization(s) You					
С		supported organization					h, and functionally integ), and E.	rated with, its					
d	Г	not functionally integr (see instructions) Yo	ated The orga u must comple	anization generally mu ete Part IV, Sections A	st satisfy a dist and D, and Pa	tribution requi rt V.	n with its supported org rement and an attentiv	eness requirement					
e		Check this box if the contegrated, or Type II.					is a Type I, Type II, T	ype III functionally					
f	Ente	r the number of support											
g	Liite	Provide the following i											
Nan	(i) Name of supported organization		(ii)EIN	(iii) Type of organization (described on lines 1-9 above (see instructions))	(iv) Is the orga listed in your docume	nızatıon governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)					
					Yes	No							
Гotа	ı												
or F	aperw	vork Reduction Act Noti	ce, see the In	structions for Form 99	90 or 990EZ.	Cat No 11		990 or 990-EZ) 2015					

CIIC	dule A (101111 330 01 330 EZ) 2013						raye 2
Pa	rt II Support Schedule fo	r Organizatio	ns Described	in Sections 1	L70(b)(1)(A)(iv) and 170(I)(1)(A)(vi)
	(Complete only if you of Part III. If the organization						
Se	ection A. Public Support	rcion runs to qu	amy ander the	tests listed bei	ow, picuse con	ipiete i die III.	1
	Calendar year	(5)2011	(b) 2012	(6)2012	(d)2014	(a)201E	(f)Total
•	fiscal year beginning in) 🕨	(a)2011	(b) 2012	(c)2013	(u)2014	(e)2015	(T)TOtal
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf			-			-
3	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5				1		
-	from line 4 ection B. Total Support	ļ			1		
	Calendar year				1	Ι	
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f)Total
7	Amounts from line 4						
8	Gross income from interest,				:		
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated						
•	business activities, whether or						
	not the business is regularly						
	carried on						
.0	Other income Do not include						
	gain or loss from the sale of capital assets (Explain in Part						
	VI)						
1	Total support. Add lines 7						
-	through 10	b- /b				<u> </u>	
.2	Gross receipts from related activiti		ŕ			12	
.3	First five years.If the Form 990 is f	-	•		•	, ,,	3) organization,
5	check this box and stop here ection C. Computation of Pub	olic Support F	orcentage				
	Public support percentage for 2015			11 column (f))		44	
		•		11, column (1))		14	
.5	Public support percentage for 2014	•			lima 1.4 ia 22.1/20/	15	this have
.0a	33 1/3% support test—2015. If the and stop here. The organization qua	-			iiile 14 is 33 1/37	o or more, check	► F
ь	33 1/3% support test—2014.If the				and line 15 is 33	3 1/3% or more, c	
	box and stop here . The organization	-					▶□
.7a	10%-facts-and-circumstances test	–2015. If the orga	nization did not c	heck a box on lir			•
	is 10% or more, and if the organiza						
	in Part VI how the organization mee	ets the "facts-and	d-cırc u mstances'	" test The organi	ization qualifies a	s a publicly su pp	
L	organization	2014 If the area	nization did not :	shock a have an loo	20 12 16 - 16 -	ar 17a and line	▶
D	10%-facts-and-circumstances test -15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza						cly
	supported organization		3 4		J		▶□
.8	Private foundation. If the organization	ion did not check	a box on line 13,	, 16a, 16b, 17 a, c	or 17b, check this	s box and see	ı
	instructions						▶□
							•

Sche	dule A (Form 990 or 990-EZ) 2015						Page:
Pa	Support Schedule 1						
	(Complete only if you						y under Part
Se	II. If the organization ction A. Public Support	rails to qualif	y under the tes	ts listed below,	, piease compie	ete Part II.)	
36	Calendar year		4,,,,,,,			4 32045	/C) =
(or f	iscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
b	Amounts included on lines 2 and		-				
_	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support		Г	Γ	ı	T	1
(or 1	Calendar year iscal year beginning in)	(a)2011	(b) 20 1 2	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						1
	gain or loss from the sale of						
	capital assets (Explain in Part						
13	VI) Total support. (Add lines 9, 10c,						+
13	11, and 12)						
14	First five years. If the Form 990 is for	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	section 501(c	(3) organization,
	check this box and stop here						<u>▶</u>
	ction C. Computation of Pub						
15	Public support percentage for 2015		•	13, column (f))		15	
16	Public support percentage from 201	·	·			16	
	ction D. Computation of Investment income percentage for 2			-	on (f))		
17 18	Investment income percentage for a	-		-	···· (1))	17	
	33 1/3% support tests—2015.If the				lline 15 is more t	han 33 1/3% a	nd line 17 is not
a	more than 33 1/3%, check this box						Na Me 17 3 Not
b	33 1/3% support tests—2014.If the						
	18 is not more than 33 1/3%, check	this box and sto	op here. The orga	nızatıon qualıfıes	as a publicly sur	ported organiza	tion ►

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?	2		
	If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4 a	Was any supported organization not organized in the United States ("foreign supported organization")?			
	If "Yes" and If you checked 11a or 11b In Part I, answer (b) and (c) below	4a		
D	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion describe heing controlled or supported.	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in			
	the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5 c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8	٠	i
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

	•	•	
Part IV	Supporting	Organizations	(continued)

Fairta	3	пррог	ung	Organiz	Lativiis	(continue	u,
0		-					_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organizations									
			Yes	No					
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?								
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons	l							

Section D. All Type III Supporting Organizations

that controlled or managed the supported organization(s)

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisf	v the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below
- The organization supported a governmental entity Describe in Part VI how you supported a government entity (see

instructions)

2	Activities Test Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2 <i>a</i>		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?			

- engaged in these activities but for the organization's involvement 3 Parent of Supported Organizations Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3*a* each of the supported organizations? Provide details in Part VI

If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

2b

instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations									
1	Check here if the organization satisfied the Integral Part Test as a qualifying t	rust on	Nov 20,1970 See inst	ructions. All other					
	Type III non-functionally integrated supporting organizations must complete Sections A through E								
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)					
1	Net short-term capital gain	1							
2	Recoveries of prior-year distributions	2							
3	Other gross income (see instructions)	3							
4	Add lines 1 through 3	4							
5	Depreciation and depletion	5							
6	Portion of operating expenses paid or incurred for production or collection o gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6							
7	Other expenses (see instructions)	7							
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8							
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)					
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	_	· · · · · · · · · · · · · · · · · · ·					
а	Average monthly value of securities	1a							
b	Average monthly cash balances	1b							
С	Fair market value of other non-exempt-use assets	1c							
d	Total (add lines 1a, 1b, and 1c)	1 d							
e	Discount claimed for blockage or other factors (explain in detail in Part VI)								
2	Acquisition indebtedness applicable to non-exempt use assets	2							
3	Subtract line 2 from line 1d	3							
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4							
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5							
6	Multiply line 5 by 035	6							
7	Recoveries of prior-year distributions	7							
8	Minimum Asset Amount (add line 7 to line 6)	8							
	Section C - Distributable Amount			Current Year					
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		ounche rour					
2	Enter 85% of line 1	2							
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3							
4	Enter greater of line 2 or line 3	4							
5	Income tax imposed in prior year	5							
	Distributable Amount. Subtract line 5 from line 4, unless subject to								
6 7	emergency temporary reduction (see instructions) Check here if the current year is the organization's first as a non-functionally-	6 Integrat	ed Type III supporting o	organization (see					

Schedule A (Form 990 or 990-EZ) 2015

	Trace Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Se	ection D - Distributions			Current Year
1	Amounts paid to supported organizations to accomp	nlish exempt nurnoses		
			orted erganizations in	
	Amounts paid to perform activity that directly furthe excess of income from activity			
3	Administrative expenses paid to accomplish exemp			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval rec	quired)		
6	Other distributions (describe in Part VI) See instru	ıctıons		
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is re	esponsive (provide	
9	Distributable amount for 2015 from Section C, line	6		
	Line 8 amount divided by Line 9 amount	<u> </u>		
	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3	Excess distributions carryover, if any, to 2015			
a				
b c				
	From 2013			
	From 2014			
	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2015 distributable amount			
	Carryover from 2010 not applied (see instructions)			
	Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 [Distributions for 2015 from Section D, line 7 \$			
а	Applied to underdistributions of prior years			
ь	Applied to 2015 distributable amount			
c	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2			
	(If amount greater than zero, see Instructions)			
6	Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7	Excess distributions carryover to 2016. Add lines 3j and 4c			
8	Breakdown of line 7			
a				
b				
С	Excess from 2013			
d	From 2014			
е	From 2015	-		
			- 1 1 1 1	(=

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DLN: 93493132015787

OMB No 1545-0047

SCHEDULE D

Treasury

(Form 990)

Department of the Internal Revenue Service **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public . Inspection

	et Briar Institute			Empl	oyer identificat	ion numbe	er
					534105		
Pa	Organizations Maintaining Donor Complete if the organization answere			unds c	or Accounts.		
		(a) Donor advised fund	s	(b)	Funds and other	raccounts	5
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor a funds are the organization's property, subject to the	-		nor advis	sed	☐ Yes	□No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the				purpose		·
	conferring impermissible private benefit?					Yes	☐ No
	rt II Conservation Easements. Comple			on Form	n 990, Part IV	, line 7.	
1	Purpose(s) of conservation easements held by th	•	that apply)				
	Preservation of land for public use (e.g., recreeducation)	reation or F	Preservation of a	n histor	ıcally important	land area	
	Protection of natural habitat	, 	Preservation of a		· · · · · ·		
	Preservation of open space	•					
2	Complete lines 2a through 2d if the organization	held a qualified conserva	tion contribution in t	the form	of a conservati	on	
_	easement on the last day of the tax year	nora a quannoa conscria					
					Held at the	End of the	e Year
a	Total number of conservation easements			2a			
b	Total acreage restricted by conservation easeme			2b			
С	Number of conservation easements on a certified		` '	2c			
d	Number of conservation easements included in (or historic structure listed in the National Register	c) acquired after 8/17/06	, and not on a	2d			
3	Number of conservation easements modified, traitax year ▶	nsferred, released, exting	juis hed, or terminate	ed by the	e organızatıon d	uring the	
4	Number of states where property subject to cons	ervation easement is loc	ated ▶				
5	Does the organization have a written policy regar violations, and enforcement of the conservation e	rding the periodic monitor		dling of	☐ Ye	s □N	0
6	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of vi	ola tions, and enforc	ing cons		'	
	-						
7	A mount of expenses incurred in monitoring, inspe	ecting, handling of violati	ons, and enforcing c	onserva	tion easements	during th	e year
	▶ \$						
В	Does each conservation easement reported on III (B)(I) and section $170(h)(4)(B)(II)$?	ne 2(d) above satisfy the	requirements of sec	ction 17	0(h)(4) ~ Ye	s	o
9	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the org					
ar	rt III Organizations Maintaining Collect		ical Treasures.	or Oth	er Similar A	ssets.	
	Complete if the organization answere						
1a	If the organization elected, as permitted under Si works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	rassets held for public ex	hibition, education,	or resea	arch in furtherar		
b	If the organization elected, as permitted under Si works of art, historical treasures, or other similar service, provide the following amounts relating to	r assets held for public ex					lıc
((i) Revenue included on Form 990, Part VIII, line 1	1		> \$			
	ii) Assets included in Form 990, Part X						
2	If the organization received or held works of art, I following amounts required to be reported under S		her sımılar assets f	or financ			
a	Revenue included on Form 990. Part VIII, line 1				> \$		

b Assets included in Form 990, Part X

Pari	1111	Organizations Maintaining	Collections of	Art, His	storio	cal	Treasures	, or C	Other Simi	lar As	sets	
3		g the organization's acquisition, acc ction items (check all that apply)	cession, and other re	ecords, c	hec k a	iny (of the following	g that	are a significa	ant use	ofits	
а	✓	Public exhibition		d	✓	Lo	an or exchang	ge prog	grams			
b	~	Scholarly research		e		Οt	ther					
c	√	Preservation for future generations										
4	Provi Part	de a description of the organization	n's collections and e	xplain ho	w they	fur	ther the organ	nization	n's exempt pu	ırpose ı	n	
5	Durir	ig the year, did the organization sol	ıcıt or receive donat	ions of a	rt, hist	oric	al treasures o	orothe	r sımılar			
	_	ts to be sold to raise funds rather the		d as part	of the	orga	anızatıon's co	llection	n?	Yes	✓ N	lo
Par	t IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.		n Form	990,	Par	t IV, line 9,	or re	ported an a	mount	on Fo	m 990,
1 a		e organization an agent, trustee, cu ded on Form 990, Part X?	stodian or other inte	ermediary	for co	ontr	ibutions or oth	nerass	sets not	Yes	┌	lo
b	If	"Yes," explain the arrangement in F	art XIII and comple	ete the fo	llowing	q tal	ble			A mo	unt	
c		ginning balance				,		10				
d		ditions during the year						1d				
e		stributions during the year						1e				
f		ding balance						1f				
2a		he organization include an amount o	on Form 990. Part X	. line 21.	for es	crov	w or custodial	accou	L int liability?			
			, , , , , , , , , , , , , , , , , , , ,	,,					,	l tes	ן ו	10
b	If"Ye	es," explain the arrangement in Par	t XIII Che ck h ere i	f the e xpl	anatıo	n ha	as been provid	ded in l	Part XIII .			
Pa	rt V	Endowment Funds. Comple										
			(a)Current year	(b) Pno	or year		b (c) Two years	back	(d)Three years	back	(e)Four y	ears back
1a	Begir	nning of year balance	71,907,115	į.	87, 9 63,	365	90,05	55,8 0 6	86,57	75,650		96,207,845
b	Cont •	ributions · · · · · · ·	1,088,672		331,	137	1,17	3,373	2,16	53,197		607,707
С	Net i losse	nvestment earnings, gains, and es	-1,803,891		162,	613	11,64	15,730	9 ,50	9,670		-2,303,383
d		ts or scholarships • • • •				0	1,1€	54 ,9 80	1,10)4,556		875,538
е		r expenditures for facilities programs 	592,420		16,550,	000	13,0 4	1,013	6,38	38,046		6,450,381
f	Admi	nistrative expenses	96,083			0	70	5,551	70	00,109		610,60 0
g	End o	of year balance	70,503,393		71,907,	115	87,96	3,365	90,05	55,806		86,575,65 0
2	Provi	de the estimated percentage of the	current year end ba	alance (III	ne 1g,	colu	umn (a)) held	as				
а	Board	d designated or quasi-endowment 🕨	18 400 %									
b	Perm	anent endowment ▶ 26 300 %										
c		porarily restricted endowment >	55 300 %									
		percentages on lines 2a, 2b, and 2c	should equal 100%	, 0								
3a	A re t	here endowment funds not in the po	ssession of the orga	anızatıon	that a	re h	eld and admir	nistere	d for the			
	-	nization by								_	Yes	
	• •	related organizations			• •	•				3a(No
h		elated organizations es" on 3a(ii), are the related organi				 ماريا	 D2			. 3a(No
4		ribe in Part XIII the intended uses								٠	<u>'</u>	
Par	t VI	Land, Buildings, and Equip										
		Complete if the organization		Form 9								
		Description of property		Co	a) ost or ot ost or ot)	therl	basis Cost or o	b) ther bas her)	Accum sis (c)depred		(d)Bo	ook value
1 a	Land							2,797,4	90			2,797,490
b	Buildir	ngs										
							8	1,166,0	72 34,	043,092		47,122,980
		hold improvements		· _								
		ment		·			1	3,340,5	39 8,	288,647		5,051,892
e	Other											
Tota	I. Add	lines 1a through 1e (Column (d) mu		art X, colu	mn (B), lin	ne 10(c)) .			. •		54,972,362
		3 (,	,	1-7		. , , , -					990) 2015

				990, Part IV, line 11b.
(a) Description of security or category (including name of security)		(b)Book value		Method of valuation end-of-year market value
(1)Financial derivatives				
(2)Closely-held equity interests (3)O ther				
(-)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	Þ			
Part VIII Investments—Program Related. Complete if the organization answered	'Yes' on Form 990 P	art IV line 110 c.		Down V. Long 42
(a) Description of investment		(b) Book value	(c)	Method of valuation
			Cost or e	end-of-year market value
			-	
			1	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part 1X Other Assets. Complete if the organization	answered 'Yes' on Forn	n 990, Part IV, line	11d See Form	990, Part X, line 15
Part IX Other Assets. Complete if the organization (a) Descri		n 990, Part IV , line	11d See Form	(b) Book value
Part IX Other Assets. Complete if the organization		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV , line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS		n 990, Part IV, line	11d See Form	(b) Book value 7,086,750 1,235,882 239,101
(1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15	ption St			(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 19 Part X Other Liabilities. Complete if the organization	ption St			(b) Book value 7,086,750 1,235,882 239,101 789,940
(1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15	ption St			(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability	(b) Book value	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes	(b) Book value	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability	(b) Book value	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes	(b) Book value	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization of liability Total. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS	(b) Book value 0 1,135,580	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE	(b) Book value 0 1,135,580 53,843	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Part IX Other Assets. Complete if the organization (a) Description (1) BENEFICIAL INT PERPETUAL TRUST (2) CONTRIBUTIONS RECEIVABLE (3) DEFERRED BOND ISSUANCE COSTS (4) DUE TO AFFILIATE Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organ See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE	(b) Book value 0 1,135,580 53,843 494,209	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632	es' on Form 990,		(b) Book value 7,086,750 1,235,882 239,101 789,940
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes US GOV'T ADVANCES FOR STUDENT LOANS POST EMPLOYMENT BENEFITS PAYABLE ANNUITIES PAYABLE ASSET RETIREMENT OBLIGATION	(b) Book value (b) Book value 1,135,580 53,843 494,209 61,632 148,484	es' on Form 990,	Part IV, line	9,351,673 11e or 11f.

1 2 1

b	Donated services and use of fa	icilities 2b		
c	Recoveries of prior year grants			
d	Other (Describe in Part XIII)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 990	O, Part VIII, line 12, but not on line 1		
а	Investment expenses not inclu	ıded on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and	4c. (This must equal Form 990, Part I, line 12)	5	
Part		penses per Audited Financial Statements With Expenses ization answered 'Yes' on Form 990, Part IV, line 12a.	per	Return.
1	Total expenses and losses per	audited financial statements	1	
2	Amounts included on line 1 but	t not on Form 990, Part IX, line 25		
а	Donated services and use of fa	ıcılıtıes		
b	Prior year adjustments	2b		
c	Otherlosses	2c		
d	Other (Describe in Part XIII)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line $\mathbf{2e}$ from line 1 .		3	
4	Amounts included on Form 990), Part IX, line 25, but not on line 1:		
а	Investment expenses not inclu	ided on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 an	d 4c. (This must equal Form 990, Part I, line 18)	5	
	XIII Supplemental Info			
Part '		Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2t lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		de any additional
	Return Reference	Explanation		
PART	III, LINE 1A	THE INSTITUTE OWNS A COLLECTION OF VARIOUS OBJECTS OF A HELD FOR PUBLIC EXHIBITION RATHER THAN FOR FINANCIAL GAI PROTECTED AND PRESERVED IT IS THE INSTITUTE'S POLICY TO THE SALE OF COLLECTION ITEMS TO ACQUIRE OTHER ITEMS FOR ACCORDINGLY, THE INSTITUTE DOES NOT RECOGNIZE CONTRIBUNOR ARE WORKS OF ART CAPITALIZED AND RECORDED ON THE STAPOSITION	N AN USE A THE JTION	D ARE KEPT NY PROCEEDS FROM COLLECTION NS OF WORKS OF ART,

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments

DLN: 93493132015787

SCHEDULE E (Form 990 or 990-EZ)

Schools

20

Open to Public

Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue ► Complete if the organization answered "Yes" on Form 990,
Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Service Employer identification number Name of the organization Sweet Briar Institute 54-0534105 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes 4c d Copies of all material used by the organization or on its behalf to solicit contributions? Yes **4**d If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? **5**a Νo b Admissions policies? **5**b Νo c Employment of faculty or administrative staff? 5c Nο d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Nο g Athletic programs? 5g Nο h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? **6**b Νo

If you answered "Yes" to either line 6a or line 6b, explain on Part II

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

7 Yes

Page 2

Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide any other additional information (see instructions)

Return Reference Explanation Line 3 - EXPLANATION OF NONDISCRIMINATION POLICY

SWEET BRIAR COLLEGE CUSTOMARILY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS FROM LARGE GEOGRAPHICAL SECTIONS OF THE UNITED STATES AND FOREIGN COUNTRIES. THE COLLEGE FOLLOWS. A RACIAL NONDISCRIMINATORY POLICY AND HAS COMPLIED WITH SECTION 4 02 OF THE INTERNAL REVENUE PROCEDURE 75-50. THE COLLEGE

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID

Schedule E (Form 990 or 990EZ) (2015)

PUBLICIZES ITS NONDISCRIMINATORY POLICY IN ITS CATALOG

SWEET BRIAR COLLEGE PARTICIPATES IN A VARIETY OF FEDERAL FINANCIAL AID PROGRAMS INCLUDING THE FEDERAL WORK STUDY

PROGRAM, SEOG. AND THE PELL GRANT PROGRAM THE COLLEGE ALSO RECEIVES FEDERAL GRANTS AND CONTRACTS FOR A CADEMIC PROGRAMMING AND SCIENTIFIC RESEARCH

efile GRAPHIC print - DO NOT	PROCESS	As Filed Da	ta -	DLN:	DLN: 93493132015787			
SCHEDULE F (Form 990)	ted States	OMB No 1545-0047						
Department of the Treasury	·	Part IV, line ► Attach t	201. 14b, 15, or 16. to Form 990. and its instructions is at www.irs.gov/form990 . Open to Public Inspection					
Name of the organization Sweet Briar Institute					ntification number			
Part I General Informatio Complete if the organ				54-0534105 14b.				
For grantmakers. Does the and other assistance, the grants or used to award the grants or	antees' eligibil			_	√ Yes No			
2 For grantmakers. Describe i assistance outside the Unite	d States				nts and other			
Activites per Region (The follow (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is program service, describe specific type of	a (f) Total expenditures for and investments in region			
(1) Europe (Including Iceland and Greenland)	2	10	Program Services	EDUCATIONAL PROGRAM	816,549			
(2) Europe (Including Iceland and Greenland)			Program Services	SCHOLARSHIPS	129,906			
(3)								
(4)								
(5)								
3a Sub-total b Total from continuation sheets to Part I	2	10			946,455			
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see	2 the Instructions	10		No 50082W Sche	946,455 dule F (Form 990) 2015			

Schedule F	(Form 990) 2015				
Part II	Grants and Other Assistance to	Organizations or	Entities Out	side the United	States.

Page 2

•	if the organiza space is need		s" to Form 990, Par	t IV, line 15, for any	recipient who rece	eived more than \$5,	000. Part II can be	duplicated if
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

Schedule F (Form 990) 2015							Page 3
	ther Assistance to duplicated if addition			ed States. Complete	if the organization a	nswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash dis burs ement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) SCHOLARSHIPS TO FOREIGN STUDENTS	Europe (Including Iceland and Greenland)	15	139,926	PMT APPLIED			
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
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(3)				
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(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
(18)					
	L	I	I	Schedu	ıle F (Form 990) 2015

(see Instructions for Form 8865) 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990) Schedule F (Form 990) 2015

Part V	Supplemental Information
	Provide the information re
	method: amounts of inves

equired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting stments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART I, LINE 2	STUDENTS APPLY FOR SCHOLARSHIPS AND ARE AWARDED AMOUNTS THROUGH THE FINANCIAL AID PROCESS THE FINANCIAL AID OFFICE DETERMINES THE AMOUNTS TO AWARD BASED ON CERTAIN CRITERIA AND AM OUNTS ARE DISBURSED AND POSTED TO STUDENT'S TUITION AND FEES ACCOUNT SCHOLARSHIPS ARE CRE DITED TO STUDENT TUITION ACCOUNTS AT SWEET BRIAR COLLEGE ANY STUDENT ACCOUNT THAT HAS A CR EDIT BALANCE AFTER POSTING THE SCHOLARSHIP AMOUNTS WILL BE REFUNDED BY COLLEGE CHECK

Schedule I
(Form 990)

Governments

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the

Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

DLN: 93493132015787OMB No 1545-0047

2015

Open to Public Inspection

Schedule I (Form 990) 2015

nce? nitoring the use o i tions and Dome plicated if additi	of grant funds in the Un	the grantees' eligibility for the grantees' eligibility for the grantees the grantees of the organization of the organization.		54-0534105 tance, and	
ne amount of the nce? nitoring the use o ntions and Dome plicated if additi	of grant funds in the Unistic Governments. Com	ted States		tance, and	√ Yes
nce? nitoring the use o i tions and Dome plicated if additi	of grant funds in the Unistic Governments. Com	ted States		tance, and	▽ Yes
plicated if additi		plete if the organization			
\ IDCti	onar space is necaca		answered "Yes" on Fo	orm 990, Part IV, line 21	, for any recipient
) IRC section f applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran
	organizations lis	organizations listed in the line 1 table .		appraisal,	appraisal, other)

Cat No 50055P

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
SCHOLARSHIPS FOR STUDENTS TO 1) ATTEND SWEET BRIAR	280	6,049,639			
Part IV Supplemental Informat	Ham Drawda tha infa	rmation required in D	out I line 2 Doublill	column (h) and any other	and translations

Part IV Supplemental	Information. Provide the in	formation required in P	art I, line 2, Part III,	column (b), and any other	additional information.
Return Reference	Explanation				
SCHEDULE I, PART I, LINE 2	FUTURE SUCCESS AT THE CO EVALUATION OF HIGH SCHO WRITTEN WORK AND LETTER	DLLEGE WHILE A NUMBE OL COURSEWORK, HIGH S OF RECOMMENDATION	R OF FACTORS ARE CO SCHOOL GRADE POIN I EXTRACURRICULAR I	NSIDERED, THE COLLEGE R T AVERAGES AND CLASS RA INVOLVEMENT THAT DEMO	ANK, STANDARDIZED TEST SCORES,

PAYMENT TOWARD TUITION, ROOM, BOARD AND FEES

DLN: 93493132015787

2015

OMB No 1545-0047

Schedule J (Form 990)

Department of the

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

reas					Insp	ectio	n
	al Revenue Service			Employer identification	on nur	mber	
	et Briar Institute						
D.	rt I Questions Regarding Compensation			54-0534105		_	_
Pa	Questions Regarding Compensation					Van	l Na
1a	Check the appropriate box(es) if the organization provid	led an	ov of the following to or for a person li	isted on Form		Yes	No
Ia	990, Part VII, Section A, line 1a Complete Part III to						
	First-class or charter travel	~	Housing allowance or residence for	personal use			
	▼ Travel for companions	Г	Payments for business use of person	onal residence	ĺ		
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiat	ion fees			
	Discretionary spending account	~	Personal services (e g , maid, chau	ffeur, chef)	[[
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses desc				1b	Yes	
2	Did the organization require substantiation prior to rein						
	directors, trustees, officers, including the CEO/Executi	ıve Dı	rector, regarding the items checked	ın lıne 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that used by a related organization to establish compensati	apply	Do not check any boxes for method	ds			
	▼ Compensation committee	Г	Written employment contract				
	Independent compensation consultant	✓	Compensation survey or study				
	▼ Form 990 of other organizations	✓	Approval by the board or compense	ition committee			
4	During the year, did any person listed on Form 990, Pa or a related organization	rt VII	, Section A, line 1a with respect to t	he filing organization			
а	Receive a severance payment or change-of-control pay	yment	:7		4a	Yes	
b	Participate in, or receive payment from, a supplementa	Inone	qualified retirement plan?		4b		Νo
c	Participate in, or receive payment from, an equity-base	d con	npensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provi	de the	e applicable amounts for each item ii	n Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	ns mu	st complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, lu compensation contingent on the revenues of		•	any			
а	The organization?				5a		No
b	Any related organization?				5b		No
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, lucompensation contingent on the net earnings of	ne 1a	, did the o rganization pay or accrue a	any			
а	The organization?				6 a		No
b	Any related organization?				6 b		No
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, lii payments not described in lines 5 and 6? If "Yes," des	cribe	in Part III		7		No
8	Were any amounts reported on Form 990, Part VII, par subject to the initial contract exception described in Re in Part III				8		No
9	If "Yes" on line 8, did the organization also follow the resection $53.4958-6(c)$?	ebutta	able presumption procedure describe	d in Regulations	9		

|(ii)|

Academics

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule 3, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(111)) for each listed individ	ual must equal the tota	l amount of Form 990,	Part VII, Section A, lin	ie 1a, applicable colur	mn (D) and (E) amount	s for that individual	
(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	, ,	(E) Total of columns		
		Base (ı) compensation	I Bonus & incentive I Other reportable I		other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990	
1 Mr James Jones PRESIDENT	(i)	330,426	0	4,568	0	0	334,994	0	
	(ii)	0	0	0	0	0	0	0	
2 Mr Scott Shank	715	274,130	0	21 150	0	0	295 280	0	

21,100

Vice President, Finance (ii) 3 Dr Amy Jessen-Marshall 150,120 12,434 162,554 (i) Dean, Vice President

Schedule J (Form 990) 2015

Chedule J (Form 990) 2015								
Part III Supplemental Information								
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information								
Return Reference	Explanation							
	TRAVEL FOR COMPANIONS THE PRESIDENT'S SPOUSE WILL OCCASIONALLY TRAVEL ON CERTAIN COLLEGE FUNCTIONS THERE IS A SUBSTANTIAL BUSINESS PURPOSE FOR SUCH TRAVEL, AND THE EXPENSES ARE DOCUMENTED AND RETAINED ON FILE RESIDENCE FOR PERSONAL USE AS A CONDITION OF EMPLOYMENT, THE PRESIDENT AND VICE PRESIDENT FOR FINANCE AND ADMINISTRATION ARE REQUIRED TO LIVE IN THE SCHOOL'S HOUSES LOCATED ON THE CAMPUS THESE RESIDENCES ARE PROVIDED FOR THE CONVENIENCE OF THE SCHOOL IN HAVING THE FUNCTIONS OF THE OFFICES EFFICIENTLY DISCHARGED THIS HOUSING ALLOWANCE IS TREATED AS A NONTAXABLE BENEFIT PERSONAL SERVICES THE SCHOOL PROVIDES PERSONAL SERVICES TO THE PRESIDENT FOR THE CONVENIENCE OF THE EMPLOYER SO THAT THE PRESIDENT CAN PERFORM ESSENTIAL SCHOOL BUSINESS AND ACTIVITIES AT THE HOME THIS IS A TAXABLE BENEFIT							

Schedule J (Form 990) 2015

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DLN: 93493132015787

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

2015

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service

(Form 990)

Name of the organization

Department of the Treasury

▶Information about Schedule K (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

Sweet Briar Institute

Employer identification number

Swe	et Briar I ns titute									54	-05341	05			
P	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) D		(e) Issue price (f) Description of purpose		(f) Description of purpose		(g) De	efeased	beha			Pool ncing
										Yes	No	Yes	No	Yes	No
Α	Industrial Development Authority - Town of Amherst	54-1804155	031489BY2	09-01-2011	10,000,0	00 C	Current Refunding of B 2008			X		×		Х	
В	Industrial Development Authority - Town of Amherst	54-6001113	031489BX4	02-23-2006	21,041,1		Refunding of 1998A,1998B,1999-2002			х		Х		Х	
Pa	rt II Proceeds														
					Α				В		С			D	
1		Amount of bonds retired							5,675,000						
2	Amount of bonds legally defe	ased					0		0						
3	Total proceeds of issue	10	0,000	,000		20,865,000									
4	Gross proceeds in reserve fu		0 0												
5	Capitalized interest from proc	Capitalized interest from proceeds							0						
6	Proceeds in refunding escrow	/s					0		0						
7	Issuance costs from proceed	ls				0 334,871			334,871						
8	Credit enhancement from pro	ceeds				0 0									
9	Working capital expenditures	from proceeds				0 0									
10	Capital expenditures from pro	oceeds				0 0			0						
11	Other spent proceeds						0		0						
12	Other unspent proceeds						0		0						
13	Year of substantial completio	n			201	1		20	06						
					Yes	No	,	Yes	No	Yes		No	Ye	5	No
14	Were the bonds issued as par	rt of a current refund	ling issue?		Х				Х						
15	Were the bonds issued as par	rt of an advance refu	ındıng ıssue?			Х		Х							
16	Has the final allocation of pro	ceeds been made? .			Х			Х							
17	allocation of proceeds?	·						Х		_			_		_
 rt IIII Private Business l		• •				J								
	Filvate business t	9 36			A		1		3		С	- 1		D	
					Yes	No	,	Yes	No	Yes	-	No	Ye		No
1	Was the organization a partne property financed by tax-exem	er in a partnership, o mpt bonds?	or a membe r o f an L	LC, which owned		х			Х						

Are there any lease arrangements that may result in private business use of bond-

Χ

_										
Par	t III Private Business Use (Continued)									
				. +		В		C	_	D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private of bond-financed property?			x		Х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the final									
prop	erty?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		×		×				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section 501(c)(3) organization or a state or local government			0 %		0 %		•		•
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government	ersection								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х		X				
8a	Has there been a sale or disposition of any of the bond-financed property t nongovernmental person other than a 501(c)(3) organization since the bor issued?			х		х				
	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of				,		1		l
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?	sections		×		×				
9	Has the organization established written procedures to ensure that all non- bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		×		х					
Par	rt IV Arbitrage			<u> </u>					•	
		Α			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		×		Х					
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?		Х		Х					
b	Exception to rebate?	х		Х						
c	No rebate due?		Х		Х					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed						<u>'</u>		•	
3	Is the bond issue a variable rate issue?		Х		Х					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х		х					
b	Name of provider	0		0	1				<u> </u>	
С .	Term of hedge									
d	Was the hedge superintegrated?	1								
	Was the hedge terminated?							+	+	

No

D

Yes

5a	Were gross proceeds inv contract (GIC)?	vested in a guaranteed investment		x		×				
b	b Name of provider			0						
С	Term of GIC									
d		harbor for establishing the fair market								
6	Were any gross proceeds period?	s invested beyond an available temporary		X		×				
7	Has the organization est the requirements of sect	ablished written procedures to monitor		Х		×				
Pai	rt V Procedures To	Undertake Corrective Action								
			Α							
			A		В		<u> </u>		D	
			Yes	No	Yes	No	Yes	No	Yes	No
	that violations of federal and corrected through th	cablished written procedures to ensure tax requirements are timely identified ne voluntary closing agreement program if evailable under applicable regulations?	Yes	No X	-	No X	Yes	No		No
Pa	that violations of federal and corrected through th self-remediation is not a	tax requirements are timely identified ne voluntary closing agreement program if		X	Yes	x				No
Pa	that violations of federal and corrected through th self-remediation is not a	tax requirements are timely identified ne voluntary closing agreement program if ivailable under applicable regulations?		X	Yes	x				No

No

Yes

В

No

Yes

С

No

Yes

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DLN: 93493132015787

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

2015

OMB No 1545-0047

Open to Public Inspection

Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Department of the

Employer identification number Name of the organization Sweet Briar Institute 54-0534105 Part I Types of Property (a) (b) (d) (c) Check Number of contributions Noncash contribution Method of determining ıf or items contributed amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line 1 g 1 Art-Works of art . . . Art-Historical treasures Art—Fractional interests Books and publications Clothing and household 6 Cars and other vehicles . . Boats and planes . . . Intellectual property . . 9 Securities-Publicly traded . Х 117 1,779,489 AVG TRADING VALUE 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests . . . Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other . . . 15 Real estate—Residential . 16 Real estate—Commercial . 17 Real estate—Other . . 18 Collectibles **19** Food inventory . . 20 Drugs and medical supplies . Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No

21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . 25 Other ▶ (_ 26 Other ▶ (_____) 27 Other ▶ (__ **28** Other ▶ (_____) 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Νo b If "Yes," describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a Νo b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Cat No 51227J

Part II	Supplemental Information.
	Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting
	in Part I, column (b), the number of contributions, the number of items received, or a combination of both.
	Also complete this part for any additional information.

Schedule M (Form 990) (2015)

Page 2

Schedule M (Form 990) (2015)

Return Reference	Explanation
	THE INSTITUTE OWNS A COLLECTION OF VARIOUS OBJECTS OF ART THESE ITEMS ARE HELD FOR PUBLIC EXHIBITION RATHER THAN FOR FINANCIAL GAIN AND ARE KEPT PROTECTED AND PRESERVED IT IS THE INSTITUTE'S POLICY TO USE ANY PROCEEDS FROM
	PROTECTED AND PRESERVED IT IS THE INSTITUTE'S POLICY TO USE ANY PROCEEDS FROM

THE SALE OF COLLECTION ITEMS TO ACQUIRE OTHER ITEMS FOR THE COLLECTION ACCORDINGLY, THE INSTITUTE DOES NOT RECOGNIZE CONTRIBUTIONS OF WORKS OF ART.

INOR ARE WORKS OF ART CAPITALIZED AND RECORDED ON THE STATEMENTS OF FINANCIAL

IPO SITIO N

efile GRAPHIC prin	t - DO NOT PROCESS	As Filed Data -		DLN: 93493132015787				
SCHEDULE O (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service	Complete to prov Form 990 or	al Information 1 ide information for res 990-EZ or to provide a ▶ Attach to Form 990 Schedule O (Form 990 www.irs.gov/fo	Open to Public					
Name of the organization Sweet Bnar Institute	1			nployer identification number				
Return Reference			Explanation					
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION	A CUSTOMIZED EDUCATION AND INDIVIDUAL DEVELOR REASON CLEARLY, TO SE CREATING AN EDUCATION	ONAL PROGRAM THAT PMENT THE FACULTY A PEAK AND WRITE PERS VALENVIRONMENT THA	COMBINES THE LIBERAL ARTS AND STAFF GUIDE STUDENTS UASIVELY AND TO LEAD WITH	PORTIVE AND WHERE LEARNING				

Explanation
TUDENT SERVICES TO PROVIDE VARIOUS SERVICES SUCH AS ADMISSIONS, FINANCIAL AID, CAREER PLANNING, HAPLAIN, DEAN, HEALTH CENTER AND REGISTRAR PROGRAM REVENUE IS FROM MULTIPLE SOURCES INCLUDING DMISSIONS, LATE FEES, SALES & SERVICE, ALUMNAE ASSOCIATION REVENUE, AND ON CAMPUS CATERING ESEARCH TO PROVIDE GRANTS FOR FACULTY ACADEMIC SUPPORT TO PROVIDE ACADEMIC SERVICES SUCH AS BRARY. AUDIO-VISUAL & ACADEMIC DEAN
DI ES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE 990 FORM AND REQUIRED SCHEDULES WERE REVIEWED BY MANAGEMENT PRIOR TO FILING AN ELECTRONIC VERSION OF THE RETURN WAS MADE AVAILABLE TO THE OFFICERS AND DIRECTORS OF THE INSTITUTE PRIOR TO FILING FORM 990, PART VI, SECTION B, LINE 12C OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO SUBMIT AN ANNUAL DISCLOSURE IN ACCORDANCE WITH THE SWEET BRIAR COLLEGE WRITTEN CONFLICT OF INTEREST POLICY CONFLICT OF INTEREST FORMS ARE FILED WITH THE PRESIDENT'S OFFICE ANNUALLY AND ARE REVIEWED BY THE CFO AND INDEPENDENT A UDITORS IN GENERAL, WHEN AN INDIVIDUAL COVERED BY THIS POLICY IS DEEMED TO BE IN A CONFLICT OF INTEREST SITUATION WITH RESPECT TO ANY MATTER BEFORE THE BOARD OR ADMINISTRATION, THAT INDIVIDUAL SHALL REFRAIN FROM PARTICIPATING IN THE CONSIDERATION OF ANY PROPOSED TRANSACTION, WHICH MAY BE IMPAIRED BY THE POTENTIAL CONFLICT, UNLESS SPECIFICALLY REQUESTED TO PROVIDE INFORMATION REGARDING THE TRANSACTION IN QUESTION SUCH PERSON SHALL NOT VOTE ON OR TAKE ANY POSITION FOR OR AGAINST THE PROPOSED TRANSACTION, NOR SHALL SHE OR HE ATTEMPT TO INFLUENCE THE VOTES OR POSITIONS OF OTHERS WHEN DEEMED APPROPRIATE, A NOTE IN THE MINUTES OF THE MEETING SHALL SPECIFY THAT THE PERSON INVOLVED NEITHER PARTICIPATED IN CONSIDERATION OF THE PROPOSED TRANSACTION NOR VOTED ON THE MATTER IN ALL INSTANCES WHERE A CONFLICT OF INTEREST IS DETERMINED TO EXIST, SUCH CONFLICTS, AND THEIR REMEDY, SHALL BE DISCLOSED TO THE BOARD AT LEAST ANNUALLY ANNUALLY

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION FOR THE PRESIDENT/CEO IS DETERMINED BY AN INDEPENDENT COMPENSATION COMMITTEE AND BY THE USE OF COMPARABLE DATA PROVIDED FROM FORMS 990 OF OTHER SIMILIARLY SITUATED HIGHER EDUCATION INSTITUTIONS COMPENSATION IS APPROVED BY THE BOARD ANNUALLY AND DOCUMENTED IN THE BOARD MEETING MINUTES IN DETERMINING NEWLY HIRED EXECUTIVES' PAY, DATA IS USED FROM ANNUAL CUPA-HR ADMINISTRATIVE SALARY SURVEYS AND SPECIFICALLY REGARDING SALARIES FOR 1 PRIVATE INDEPENDENT INSTITUTIONS WITH ENROLLMENT UNDER 1,000, COMPARING TO THE FIRST QUARTILE OF ENROLLMENT, WHICH IS THE MOST SIMILAR TO SWEET BRIAR COLLEGE 2 PRIVATE INDEPENDENT INSTITUTIONS WITH A BUDGET IN THE 2ND QUARTILE, WHICH IS THE MOST SIMILAR TO SWEET BRIAR COLLEGE 3 BACCALAUREATE INSTITUTIONS WITH A BUDGET IN THE 2ND QUARTILE (MELDING TYPE OF INSTITUTION AND BUDGET SIZE) 4 THE SAME DATA POINTS ARE USED FOR AN ANNUAL REVIEW OF THE PRESIDENT'S COMPENSATION, SHARING THE DATA WITH THE CHAIRMAN OF THE BOARD, WHO THEN SHARES THE DATA WITH THE EXECUTIVE COMMITTEE

Return Reference	Explanation
FORM 990, PART VI,	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL
SECTION C, LINE 19	STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST ONLY

Return Reference	Explanation
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS	Unrealized endow ment loss totaling (\$2,357,808), Loss on foreign currency transactions totaling (\$12,662), decrease in value of split-interest gifts totaling (\$150,969), gain on plant and other plant disposals totaling \$86,060, decrease in value of beneficial interest of perpetual trusts totaling (\$563,031), increase in endowment spending allocation totaling \$488,193, and decrease in investment income and net gains totaling (\$673,028)

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DLN: 93493132015787

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047 2015

Open to Public

(Form 990)

➤ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** Sweet Briar Institute

				54-053410)5		
Part I Identification of Disregarded Entities Comple	ete if the organization	answered "Yes" o	n Form 990, Pa	rt IV, line 33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
-							
Part II Identification of Related Tax-Exempt Organizations during the	zations Complete if ne tax year.	the organization an	swered "Yes" o	on Form 990, Par	t IV, line 34 because it	had on	е
(a) Name, address, and EIN of related organization	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public charity st (if section 501(c	(f) Direct controlling entity	Section (13) co	(g) n 512(b) ontrolled
(1)SBC FOREIGN PROGRAMS INC	education	VA	501(C)(3)	type II	SB Institute	Yes	No No
PO Box 1051 Sweet Bnar, VA 24595 54-1733600	euccauon	VA	301(0)(3)	туре п	35 Institute		
						+	
						+	
For Paperwork Reduction Act Notice, see the Instructions for Form 990)_	Cat No 501	35Y		Schedule R (For	m 9901 2	2015

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h Disprop alloca) ortionate ations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or aging	(k) Percentage ownership
							Yes	No		Yes	No	
(1) sbc restoration lessee lic PO BOX 1090 SWEET BRIAR, VA 24595 46-5731000	renovations	V A	SWEET BRIAR		636,509	1,420,336		No	0			99 000 %
	<u> </u>											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity? Yes	No	

art V	ransactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	. 1b	Yes	
c Gift, grant, or capital contribution from related organization(s)			No
d Loans or loan guarantees to or for related organization(s)			No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
P. Deimburs amont and to related organization/s) for expanses	. 1p		No
p Reimbursement paid to related organization(s) for expenses	<u> </u>		No
q Reimbursement paid by related organization(s) for expenses	. 4		100
r Other transfer of cash or property to related organization(s)	. 1 r	Yes	
s Other transfer of cash or property from related organization(s)	. 1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	thresholds		
(a) (b) (c)	(d)		

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved				
(1)SBC Foreign Programs Inc	N	68,112	actual cost				
(2)SBC Foreign Programs Inc	0	107,394	actual cost				
(3)SBC Foreign Programs Inc	R	475,000	actual cost				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	al end-of-year			(r) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			317)	Yes	No			Yes	No		Yes	No	

